

21. The project manager was involved in the development of the project charter, and now it is required to be approved. Who should approve the project charter?

- A. An individual internal to the project organization
- B. Project sponsor.
- C. Project manager.
- D. Functional manager of the performing organization.

Answer: B

Explanation: The project charter is mostly approved by the project sponsor.

22. The project scope baseline is an important artifact in the projects. What is included in the project scope baseline?

- A. Subsidiary project management plans.
- B. Cost baseline and schedule baseline.

C. Statement of work.

D. Product scope description, deliverables, exclusions, assumptions, acceptance criteria, and constraints.

Answer: D

Explanation:

The project scope baseline includes the product scope description, deliverables, exclusions, assumptions, acceptance criteria, and constraints.

23. One of the most important traits for a project manager is ethical conduct. What best describes ethical conduct from the list following?

A. Ethical conduct focuses on implementing recognition and awards with coordination of the functional managers.

B. Ethical conduct should be ensured without affecting the project objectives.

C. Project manager is the role model for the project team. The personal integrity of the project manager should demonstrate the desired behavior, which should be adopted by the project team.

D. Project manager may adapt the personal behavior including ethical conduct for achieving the project objectives.

Answer: C

Explanation:

Project manager is the role model for the project team. The personal integrity of the project manager should demonstrate the desired behavior, which should be adopted by the project team. Project manager should not adapt the ethical conduct for achieving the project objectives.

24. Lessons learned are important aspect of efficient project management. You are the project manager and have successfully reached the project closing, and need to record the lessons learned. What should not be your thoughts when you are organizing documents as lessons learned?

A. Lessons learned documentation should be easily understood.

B. Lessons learned documentation should include information how some groups or project team members caused delays in project schedule.

C. Lessons learned should promote the learning experience.

D. Lessons learned documents should be easily assessable.

Answer: B

Lessons learned documentation should not include information regarding the blame of failures on individuals.

25. Normally, configuration management do not include _____:

- A. Identification of system characteristics.
- B. Controlling changes in a methodical way.
- C. Documenting changes.
- D. Designating responsibilities for change control.

Answer: D

Explanation: Normally, configuration management do not include designating responsibilities for change control.

[Page 4 :](#)

